

Topics Modification and Clarification of Existing Concepts Value-Based Exceptions and Safe Harbors Revised and New Exceptions and Safe Harbors

Background Sprint to Coordinated Care Proposed rules - issued in October of 2019 Final rules - issued December 2, 2020 Effective January 19, 2021 Exception - Group Practice changes effective January 1, 2022

Clarifications: The Big 3 • Fair Market Value • Commercially Reasonable • Volume and Value

Clarifications: The Big 3 • Fair Market Value – What has changed? - Separate standards for different transactions • Asset acquisitions • Compensation arrangements • Leases - Decoupled from volume and value

Clarifications: The Big 3

- Fair Market Value CMS commentary most important
 - FMV is based solely on the economics of the transaction
 - Use of survey data
 - No "safe harbor" or rebuttable presumption
 - Recognized as a good start
 - Facts and circumstances matter
 - Median may not be FMV
 - Compensation above 75th percentile may be FMV



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Clarifications: The Big 3

- Commercially Reasonable
 - Largely undefined (until now)
 - Still based on management decisions and thoughts BUT
 - Formal definition provides greater certainty when evaluating arrangements
 - Furthers a legitimate business purpose of the parties
 - Sensible considering the characteristics of the parties



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Clarifications: The Big 3

- Commercially Reasonable
 - Profits expressly not required, however, not dispositive
 - -Legitimate business purposes must still exist in the absence of referrals
 - Matters like community need and other economic consequences may be considered

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Clarifications: The Big 3

- Volume and Value
 - Not definitional, but a new special rule on compensation
 - Does the compensation to (or from) the physician include referrals as a variable in the formula and result in an increase (or decrease) in compensation in a manner that positively (or negatively) correlates with referrals?

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Clarifications: The Big 3

- Volume and Value
 - Physician receives compensation (e.g. professional services agreement)
 - Does compensation increase for each referral?
 - Physician pays compensation (e.g. rental arrangement)
 - Does the rental rate decrease as referrals increase?

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Clarifications: The Big 3

- Volume and Value
 - wRVU-based payments do <u>not</u> take into account the volume and value of referrals even though DHS is often tied to the wRVU
 - Proposed rule related to circumstances where fixed compensation arrangement would take into account volume and value was <u>not</u> finalized

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Group Practice Compensation Changes

- In-office ancillary services exception requires "group practice" in most circumstances
- Profit sharing/bonus must not directly be related to the volume or value of DHS
- Historically the regulations contained safe harbors that would deem a profit sharing arrangement and bonus distribution to not directly relate to the volume or value of DHS
 - Per capita
 - Based on non-DHS services
 - De minimis

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Group Practice Compensation Changes

- Changes and clarifications:
 Continues to permit subgroups of 5 physicians BUT physicians cannot be a member of one group for one category of DHS and a member of another group for another category of DHS

 All subgroups must be made up of at least 5 physicians
- All Subgroups must be made up of at least 5 physicians
 All DHS must be aggregated and distributed in the same manner within the same group
 Profit sharing and bonus methodologies may only be set prospectively
 DHS concept applies to all payors, not just Medicare payments
 Permits "profits from designated health services that are directly attributable to a physician's participation in a value-based enterprise [...] may be distributed to the participating physician"
 Not effective until Jan. 1, 2022

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- Inpatient hospital services
 - Not DHS if the service does not increase reimbursement under PPS
- Important when determining potential scope of repayment/disclosure related to a non-compliant arrangement

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- Isolated Financial Transactions
 - Expressly does not protect payments for services
 - Because no set in advance/writing standard, the exception was sometimes used to protect what would otherwise be a problematic services arrangement
 - Potential indirect consequence:
 - Exception was often used to settle potentially litigious matters between hospitals and physicians pursuant to an FMV settlement; proposed rule
 - brought this into question
 Final rule included explicit language regarding forgiveness of amount at issue in a bona fide dispute



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Modifications & Other Interesting Tidbits

- Disputes
 - Isolated Financial Transaction Exception protects the settlement of the dispute itself as a new financial arrangement
 - Settlement of dispute does not bring prior financial transaction into compliance with an exception
 - The disputed arrangement must have satisfied an exception at
 - Cannot "turn back the clock" to cure what was otherwise a noncompliant relationship by entering into a settlement



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Modifications & Other Interesting Tidbits

- Period of disallowance has been deleted
 - The concept remains valid, but CMS felt it was misleading and constraining
 - Did parties need to recover outstanding amounts to end the period of disallowance?
 - Claims still disallowed when a non-compliant arrangement exists, but based on facts and circumstances

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- Mistakes
 - Period of disallowance rule and commentary muddled the water
 - CMS provided a new special rule specifically addressing administrative mistakes
 - Must fix prior to terminating the arrangement but not later than 90 consecutive calendar following the end of the arrangement
 - This is not a settlement of a disputed amount
 - Deeming rule; not all payment mistakes will lead to non-compliance

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Modifications & Other Interesting Tidbits

- Mistakes and Settlements Pros and Cons
 - Certainty Previously no black and white guidance related to administrative mistakes or settlements of disputes
 - Timeline -

 - Identification of mistake
 Can take some time to work through the issue
 - Will the physician agree?
 - When does it become a dispute?
 - If a matter is disputed, did the underlying arrangement satisfy the "set in advance" and other standards of the applicable exception?



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- "Set in advance" writing requirement is only a "deeming" provision
 - Collection of documents and delay concepts only applied to the writing and signature requirements
 - Can satisfy "set in advance" standard through other
 - Applies to a new arrangement

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Modifications & Other Interesting Tidbits

- Parties may modify compensation at any time and satisfy the "set in advance" requirement so long as:
 All applicable elements of an exception are satisfied at the time the compensation arrangement is modified
 The compensation is determined before the furnishing of items/services/space

 - The compensation is set forth in a writing before the furnishing of items/services/space
- Not a deeming provision; must be satisfied each time compensation is modified
- Exceptions do not require that compensation remain in place for 1 year provided that the above conditions are met; Compensation amendments may take place within 1 year



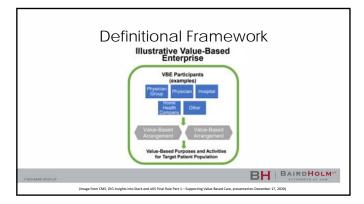
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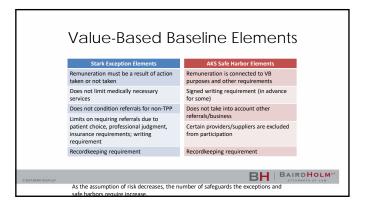


Value-Based Concepts

- Required a wholesale reconsideration of fraud and abuse laws
 - Originally created in a fee-for-service payment world
 - Terminology, incentives and abuses are different in a valuebased reimbursement world
- Desired flexibility HHS wanted to be neutral in developing exceptions and safe harbors so that the elements could apply to a wide variety of arrangements

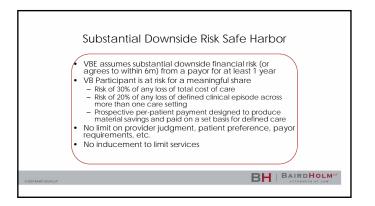
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Full Financial Risk VBE is at full financial risk (or K obligated to be there within 12 months) for the entire duration of the arrangement PH BAIRDHOLM* Full Financial Risk No reduction in medically necessary care Establishes a QA program No claim for payment for services covered in the arrangement BH BAIRDHOLM*

Physician is at meaningful downside risk during entire duration of arrangement "meaningful downside risk" means physician is responsible to repay or forego no less than 10% of the total value of remuneration the physician receives. Physician's risk (nature and extent) is set forth in writing Methodology used to determine amount of remuneration is set in advance of the VB activities



Care	ased Arrangemen Coordination Safe	•
Changes to outcome measures are prospective Remuneratic methodolog set in advan	purposes Type nature of remuneration	Reintification Is in-kind Recipient pays 15% of cost of remuneration Iechnology participant restrictions No diversion of remuneration
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Monitoring Requirements

- Regular monitoring
 - At least annually (or once if shorter duration)
 - Must assess specific elements of the arrangement
- Modification/correction/termination requirements if

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Modified Exception Highlights

- Payments by a physicianCompensation for items or services
 - Must be FMV
 - But, no writing requirement
 - Carve-out
 - CMS clarified that only arrangements that would be protected by a statutory exception are carved out
 Even if FMV exception would apply, can utilize the payments by a physician exception
 Could use for payments related to storage space (non-office space)



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Modified Exception Highlights

- Unrelated to DHS Exception
 - No writing or set in advance standard
 - Requires "completely unrelated"
 - CMS proposed relaxation of standard not related to patient care services
 - CMS declined to adopt modified rule

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Modified Exception Highlights

- EHR Items and Services
 - Scheduled to sunset on 12/31/2021
 - CMS removed sunset
 - Clarified issues related to replacement technology

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New Exception Highlights

- Limited Remuneration to a Physician - \$5,000 annual aggregate
- Cybersecurity and Technology Related Services
 - Nonmonetary remuneration only

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Modified Safe Harbor Highlights

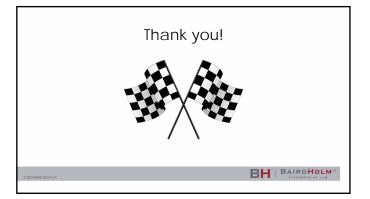
- Personal Services and Management Safe Harbor
 - Now permits compensation formula (deletion of requirement of aggregate comp set in advance)
 - Outcomes-Based Payments permitted
- Warranties
- EHR Items and Services
- Removal of sunset
- Local Transportation
 - Increased distance to 75 miles for rural patients; mileage doesn't apply to discharge of inpatient/certain observation patients

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New Safe Harbor Highlights

- Patient Engagement Arrangements
 - Another Value-Based Safe Harbor
 - In-kind item or service; no cash
- CMS Sponsored Arrangements
- Cybersecurity Technology and Related Services
 - Nonmonetary remuneration only

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Questions?
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